



#### Work Area 4: Written Communication

3.6 Use written communication skills to produce non-routine documents based on specific

#### instructions

LO050 Demonstrate the ability to explain different styles and tones of language, and situations when they may be used in written communication as well as how written communication can be adapted for meeting the needs and characteristics of different audiences;

LO051 Demonstrate the ability to describe the importance of confidentiality when communicating in writing

LO052 Demonstrate the ability to identify relevant sources of information that may be used when preparing written and/or electronic documents.

LO053 Demonstrate the ability to use effective ways of checking written information for accuracy of content and spelling/grammar

LO054 Demonstrate the ability to identify the different types of business documents and select the appropriate one in each situation.

LO055 Demonstrate the ability to create different types of non routine documents after given specific instructions

LO056 Demonstrate the ability to prepare short reports from notes

LO057 Demonstrate the ability to prepare text from recorded audio instructions or shorthand



Co-funded by the Erasmus+ Programme of the European Union

## Module Details

# eüpa

#### next

Work Area Code:	4
Work area title:	Written Communication
Unit Code:	3.6
Unit Title:	Use written communication skills to produce non-routine documents based on specific instructions
Learning Outcomes Ids:	LO050, LO051, LO052, LO053, LO054. LO055, LO056, LO057
Learning Outcomes titles:	<ul> <li>LO050 Demonstrate the ability to explain different styles and tones of language, and situations when they may be used in written communication as well as how written communication can be adapted for meeting the needs and characteristics of different audiences;</li> <li>LO051 Demonstrate the ability to describe the importance of confidentiality when communicating in writing</li> <li>LO052 Demonstrate the ability to identify relevant sources of information that may be used when preparing written and/or electronic documents.</li> <li>LO053 Demonstrate the ability to use effective ways of checking written information for accuracy of content and spelling/grammar</li> <li>LO054 Demonstrate the ability to identify the different types of business documents and select the appropriate one in each situation.</li> <li>LO055 Demonstrate the ability to create different types of non routine documents after given specific instructions</li> <li>LO056 Demonstrate the ability to prepare short reports from notes</li> <li>LO057 Demonstrate the ability to prepare text from recorded audio instructions or shorthand</li> </ul>
Recommended Duration:	8 hours
Trainer:	



Co-funded by the Erasmus+ Programme of the European Union

# Introductory discussion



- What do you take into consideration when you write a professional email?
- What about a f/b message to a friend?
- What are the differences?



# **Group discussion**

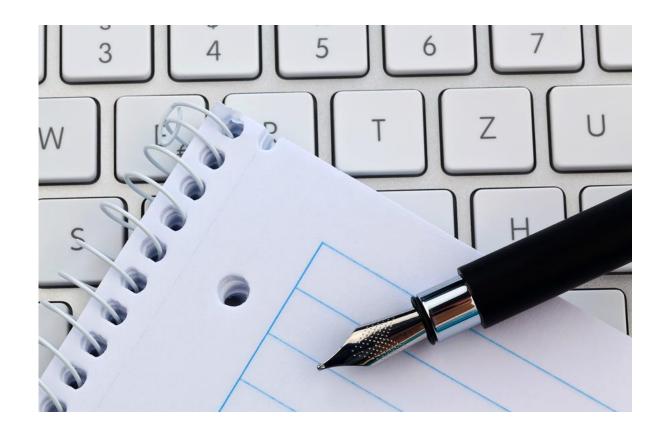


Co-funded by the Erasmus+ Programme of the European Union

# Introduction: Components of written communication



- Style
- Diction
- Tone





Co-funded by the Erasmus+ Programme of the European Union



#### ∎∎∎next

• Critical decisions are often based on written communication through letters, reports and emails.





Co-funded by the Erasmus+ Programme of the European Union



- Direct mail lists, databases, and the Internet are strategic elements of business development.
- E-mails often replaces telephone communication



Co-funded by the Erasmus+ Programme of the European Union



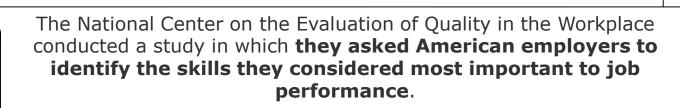
- Written information is often circulated before being perfected, thus extra care is needed to produce well-written texts
- Often there are ambiguities that double the time it takes
- The shortness, the 'clarity' of the messages and the right focus are often sacrificed for the sake of speed.





Co-funded by the Erasmus+ Programme of the European Union





The employers listed **communication** as the second most critical job skill. (*Attitude was number one*)

Employers equate communication skills with the ability to **think** clearly, examine alternatives, analyze information and make decisions.

Everything you write must hit the mark because your career depends on it.



Co-funded by the Erasmus+ Programme of the European Union

#### eüpa next

- The way in which something is written
- Not the meaning of what is written
- Style includes diction and tone

Style





Co-funded by the Erasmus+ Programme of the European Union



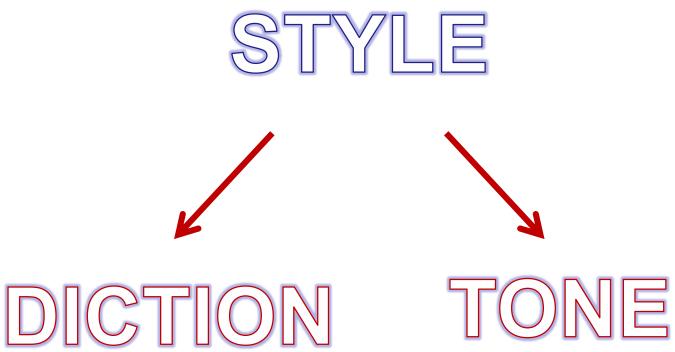
- The main goal in considering style is to present your information in a manner appropriate for both the audience and the purpose of the writing
- Consistency is vital.
- Switching styles can distract the reader and diminish the believability of the paper's argument.



Co-funded by the Erasmus+ Programme of the European Union

## **Diction & Tone**







Co-funded by the Erasmus+ Programme of the European Union





- Diction is choice of words
- When writing, use vocabulary suited for the type of assignment and audience
- Words that have almost the same meaning can have very different connotations
- consider positive or negative connotations of the words chosen
- Level of formality



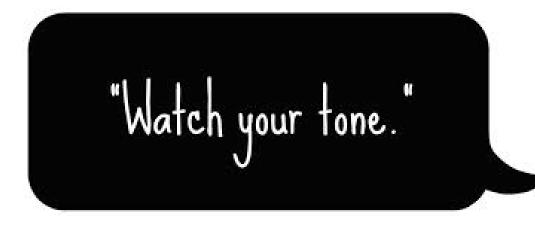


Co-funded by the Erasmus+ Programme of the European Union

Tone



- The overall tone, or attitude, of a document, message or note should be appropriate to the audience and purpose.
- The tone may be:
  - objective or subjective
  - logical or emotional
  - intimate or distant
  - serious or humorous

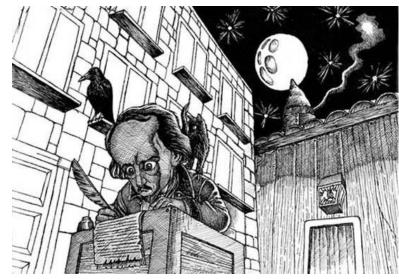




Co-funded by the Erasmus+ Programme of the European Union



- All business professionals need to be effective in communicating to succeed.
- To achieve this, it is essential to recognize and correct any bad habits we have when writing documents and to replace them with good and effective habits, such as effectively targeting our papers and focusing on the reader/audience.





Co-funded by the Erasmus+ Programme of the European Union





Co-funded by the Erasmus+ Programme of the European Union

## eüpa next

• ANY BETTER?



© 2013 KeepCalmStudio.com

## ARE YOU SEEKING NEW OPPORTUNITIES, MORE MONEY, AND HIGHER STANDARD OF LIVING?

If this is what you are looking for, then take part in the **Small Business Programme** – a new initiative run by **Zedcom**.

The programme will teach you how to start up and run your own business.

You'll learn, in a simple and practical way, how to:

- •Manage and market products
- •Work out pricing levels
- •Improve the quality of products and services
- Control stock
- •Train and involve colleagues

You will also learn basic management skills and techniques. The programme is free of charge, so call 0800 000000 to register your place now.

### Don't miss out – this is just the opportunity you have been waiting for!

\*\*\*\* \* \* \*\*\*

Co-funded by the Erasmus+ Programme of the European Union

# Informal writing style



## • Informal Writing Style:

- **Colloquial** similar to a spoken conversation.
- May include slang, figures of speech, broken syntax
- Simple Short sentences are acceptable and sometimes essential
- Contractions and Abbreviations I'm, doesn't, couldn't, it's TV, photos
- Empathy and Emotion The author can show empathy towards the reader





Co-funded by the Erasmus+ Programme of the European Union

# Formal writing style



## • Formal Writing Style

- Complex Longer sentences are likely to be more prevalent in formal writing.
- Objective State main points confidently and offer full support arguments.
- Full Words
- Third Person Formal writing is not a personal writing style. The formal writer is disconnected from the topic and does not use the first person point of view (I or we) or second person (you).





Co-funded by the Erasmus+ Programme of the European Union

# Informal vs. formal writing style



#### • When Formal & Informal Writing Style is appropriate:

- each style serves a different purpose and care should be taken in choosing which style to use in each case.
- Writing for professional purposes is likely to require the formal style, although individual communications can use the informal style once you are **familiar** with the recipient.





Co-funded by the Erasmus+ Programme of the European Union

# Informal vs. formal writing style



- When Formal & Informal Writing Style is appropriate:
  - tend to lend themselves to a less formal style than paper-based communications, but you should still avoid the use of "text talk".
  - If in doubt as to how formal your writing should be, it is usually better to be on the side of caution and be formal rather than informal.





Co-funded by the Erasmus+ Programme of the European Union

## PURPOSE



## eüpa next

- When drafting your texts, focus on:
  - WHAT is the central message that you want to communicate!
- For example, in a promotional text, present the information in a strong and positive way, encouraging the reader to provide a positive response.
- You want the central meaning not to be vague. MAKE IT CLEAR





Co-funded by the Erasmus+ Programme of the European Union

## Avoiding vagueness

#### 

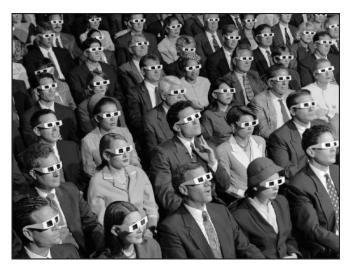
VAGUE	SPECIFIC
Before leaving, check that the lift has stopped at	Before leaving the lift, check that it has stopped at
the right floor.	the right floor.
Attention, passengers for Flight 168!	Attention, passengers!
We would like to inform you that when boarding is	Boarding for Flight 168 will be through gate nine.
announced, it will be through gate nine.	Listen for the announcement.
During the assault, the thieves used knives and	During the assault, the thieves used knives and
two guns.	two guns.
They were later found in the river.	The weapons were later found in the river.
There were a lot of visitors to the Olympic Games.	To accommodate the high number of visitors to
To put them up, the hotel network had to be	the Olympic Games, the hotel network had to be
expanded.	expanded.
The film contains sex, bad language, and	The film contains sex, bad language, and
violence, which is unsuitable for children.	violence.
	It is unsuitable for children.



Co-funded by the Erasmus+ Programme of the European Union



 The modern way of communicating within the business context requires that written material should focus very carefully.



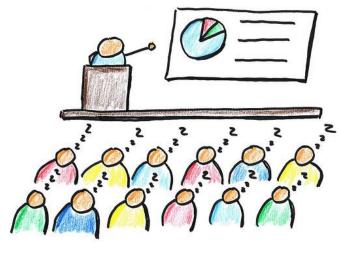


Co-funded by the Erasmus+ Programme of the European Union



#### ∎∎∎next

- Let's look at the example of a letter to a prospective client:
- The letter should demonstrate the benefits of the product/service to the customer and not list their characteristics.
- All information should be clear and simple, combined with a dynamic style and convincing terminology





Co-funded by the Erasmus+ Programme of the European Union



#### 4 types of learning/communication styles

- Visual
- Auditory
- Kinesthetic
- Auditory Digital





This project has been funded with support from the European Union. This [project] reflects the views only of the author, and the Commission cannot be held responsible for any use which may be made of the information contained therein.

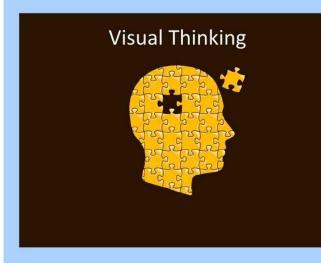


Co-funded by the Erasmus+ Programme of the European Union



#### ∎∎∎next

- Visual communicators learn by seeing, and memorize by looking at pictures.
- They tend to be distracted by long verbal instructions.
- Appearance is important to them.
- They are interested in how your message **LOOKS**.
- No phrase captures Visual communicators better than "a picture paints a 1000 words."

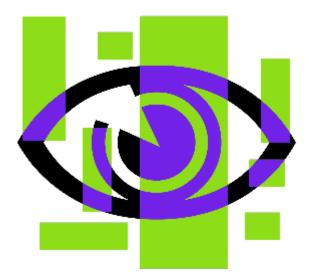




Co-funded by the Erasmus+ Programme of the European Union



- If you are writing to Visuals you might include them **pictures**, **videos**, **images**, **graphs**, **etc.** rather than written reports.
- You should also look at the words you are using and use "visual" words and phrases:
- Words: see, look, view, focus, appear
- Phrases: beyond a shadow of a doubt, bird's eye view





Co-funded by the Erasmus+ Programme of the European Union



#### ∎∎∎next

- Auditory communicators learn by listening and by what they hear.
- choose your words carefully when speaking to an auditory communicator.
- They will be most interested that your message **SOUNDS** right.
- Auditory listeners will memorize by steps, procedures and sequences



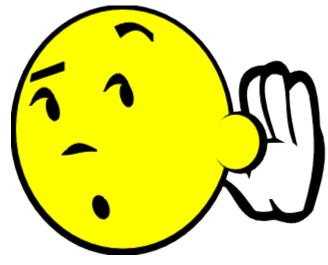


Co-funded by the Erasmus+ Programme of the European Union

# eüpa

#### ∎∎∎next

- **Structure** in your communication will be important. They respond to **tone of voice and words**.
- With Auditory communicators use some of the following words and phrases
- Words: hear, listen, sounds, resonate
- **Phrases**: rings a bell, manner of speaking, lend me your ear, hold your tongue





Co-funded by the Erasmus+ Programme of the European Union

# eüpa

#### ∎∎∎next

- Kinesthetic communicators learn by doing, moving, acting out, and hands on experience.
- They will often move and talk more slowly and breathily.
- Often it will take a Kinesthetic communicator more words to articulate what they are trying to say.
- Their interest is in how a message **FEELS**
- They memorize **by doing or by walking through something**.
- Words: feel, touch, grasp, concrete
   Phrases: get a hold of, catch on, tap into, boils down to, hand in hand





Co-funded by the Erasmus+ Programme of the European Union



#### ∎∎∎next

- Auditory Digital communicators often exhibit characteristics of the other three communication preferences.
- They will be most interested that a message makes **SENSE**.
- They too memorize by **steps**, **procedures and sequences**.
- The most analytical of the four styles
- **Words**: sense, understand, think, learn, process, decide, consider, know, change, or motivate.

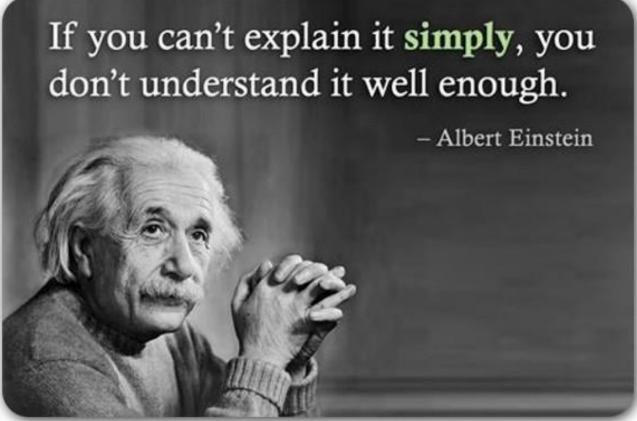




Co-funded by the Erasmus+ Programme of the European Union

## CLEAR AND SIMPLE







Co-funded by the Erasmus+ Programme of the European Union

## PERSONALITY MATTERS



#### ∎∎∎next

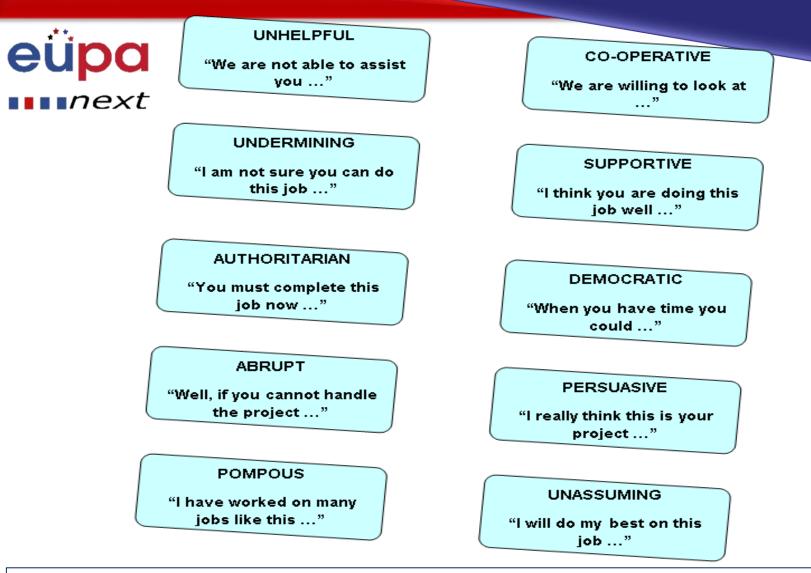
- The style and tone gives an impression of ourselves as well as our credibility
- We give an insight into our personality and our selfconfidence.
- A letter or e-mail written in an abrupt or inappropriate tone will definitely not inspire a colleague or client to respond as we would like
- A convincing or collaborative tone helps to commit the recipient more and to respond in a positive and helpful way.
- Try to be:
  - clear,
  - Objective
  - Courteous



Co-funded by the Erasmus+ Programme of the European Union



## EXAMPLES





Co-funded by the Erasmus+ Programme of the European Union



Good communications, written or oral, begins with an understanding of the audience. If you can get inside their heads, you can find a way to connect.



**DEBRA BENNETTS** 

PUBLIC RELATIONS & MARKETING COMMUNICATIONS PROFESSIONAL



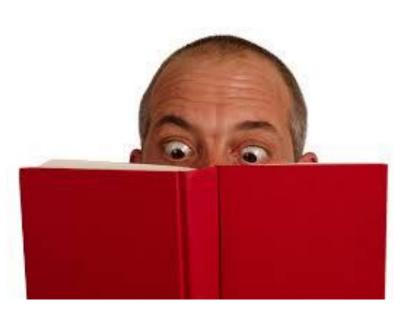
Co-funded by the Erasmus+ Programme of the European Union

# Write IT so they will READ IT' System



- A six step process:
- 1. Reader and document delivery (incl. channel)
- Define your reader
- Who will get a copy?
- •
- Best delivery method?
- •
- Best delivery time?





# 'Write IT so they will READ IT' System



#### 2. The important message

- Who; What? When? Where; Why; How; [Ask yourself what questions your reader will have
- Answer specifically the questions and not indefinitely
- Think of strong titles that summarize
- Placed titles strategically
- Key-Issue:
  - Place it at the beginning (for a reader that is likely to respond or a neutral one)
  - Between a positive start and a friendly closure (for an indifferent reader)



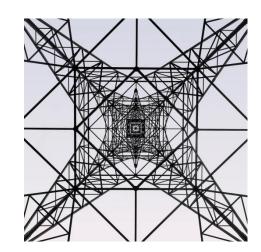
Co-funded by the Erasmus+ Programme of the European Union



# Write IT so they will READ IT' System



- 3. Draft Structure
- When writing a draft try to express yourself freely.
- Start with the section that feels the easiest for you
- Re-read the draft text and make sure:
  - Titles contain action
  - Correct use of paragraphs
  - Detailed description of critical issues & problems
  - Restructure if needed
  - Closing includes action to be taken by the reader





Co-funded by the Erasmus+ Programme of the European Union

# Write IT so they will READ IT' System



- 4. Visual attractiveness Impact
- Size
- Shape
- Color
- Layout
- Fonts font color
- Pictures Drawings Graphics
- Charts Tables Columns
- Not too `busy'
- Indents and side lines



Co-funded by the Erasmus+ Programme of the European Union



### 'Write IT so they will READ IT' System



#### 5. Tone

- Comprehensive text. Simple language, without idioms & extravagant words or expressions
- Emphasis on the use of **positive** expressions
- Active Voice (direct communication) / Passive Voice (diplomacy)
- Correct punctuation
- Terms Limit the use of jargon where possible - Neutral terms (gender, etc.)





Co-funded by the Erasmus+ Programme of the European Union

#### Most importantly!!!







# Short and







Co-funded by the Erasmus+ Programme of the European Union

## 'Write IT so they will READ IT' System



#### next

- 6. Review
- Review Accuracy of information, brand names, titles, ratings, names, ...
- Double check all numbers and dates
- Check for repeating words
- Correct the typos
- Check flow of sentences and paragraphs
- Cover omissions, attachments, annexes
- Reword/reformulate any proposal to be read more than once
- Print the document and read it Have someone else to read the document



Co-funded by the Erasmus+ Programme of the European Union







Co-funded by the Erasmus+ Programme of the European Union



 Confidentiality is the protection of personal information. Confidentiality means keeping a person's information between you and the person, and not telling others including co-workers, friends, family, etc.





Co-funded by the Erasmus+ Programme of the European Union



- Confidentiality is important for a host of reasons:
  - Failure to properly secure and protect confidential information can lead to the loss of business/clients.
  - In the wrong hands, confidential information can be misused to commit illegal activity (e.g., fraud or discrimination)
  - Many states have laws protecting the confidentiality of certain information in the workplace.





Co-funded by the Erasmus+ Programme of the European Union

#### eüpa next

- maintaining confidentiality includes:
  - individual documents are locked and secured
  - information about personal information is not told to people who do not need to know
  - medical details are not discussed without their consent

- The types of information that is considered confidential can include:
  - name, date of birth, age, sex and address
  - current contact details of family, guardian etc.
  - bank details
  - medical history or records
  - service records
  - individual personal plans
  - assessments or reports
  - incoming or outgoing personal correspondence.



Co-funded by the Erasmus+ Programme of the European Union





- You may add a disclaimer to your email signature to mitigate the risk that a confidential email may be forwarded to a third-party recipient.
- Organizations may use the disclaimer to warn such recipients that they are not authorised recipients and to ask that they delete the email.





Co-funded by the Erasmus+ Programme of the European Union

#### eüpa next

EXAMPLE CONFIDENTIALITY NOTICE: The contents of this email message and any attachments are intended solely for the addressee(s) and may contain confidential and/or privileged information and may be legally protected from disclosure. If you are not the intended recipient of this message or their agent, or if this message has been addressed to you in error, please immediately alert the sender by reply email and then delete this message and any attachments. If you are not the intended recipient, you are hereby notified that any use, dissemination, copying, or storage of this message or its attachments is strictly prohibited.





Co-funded by the Erasmus+ Programme of the European Union



Methodological 1001

#### Trust me: An exercise in confidentiality



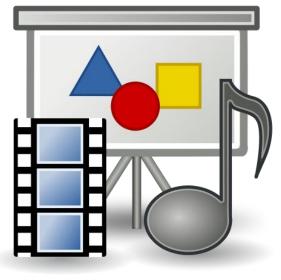
Co-funded by the Erasmus+ Programme of the European Union

#### Visual aspect





- Any written text is created without much effort, it requires a lot of effort to be read.
- It is not enough just to write well.
- It is essential to know how to use fonts, colors and layout as well as other elements.
- The same text, the same ideas, may have a different impact on the reader depending on their format.





Co-funded by the Erasmus+ Programme of the European Union

# Using the right font



#### next

- Do you want to write a text that will immediately grab the reader's attention?
- You can achieve this by using the appropriate font. All modern word processing programs can help you produce visually appealing texts through the use of different fonts.

Remember, simplicity is everything!



Co-funded by the Erasmus+ Programme of the European Union



- SERIF Fonts
  - Serif lines are little lines that finish off strokes of individual letters and lead the eye across the line.
  - These fonts are usually used in the body of a text.

# - e.g. Times New Roman



Co-funded by the Erasmus+ Programme of the European Union



#### • SANS SERIF Fonts

- Modern-looking fonts.
- Using uppercase and bold, a tile with impact can be created. They are often used in headings, margins, posters, and so on.





Co-funded by the Erasmus+ Programme of the European Union



#### • SUBHEADS WITHOUT SERIFS

 Subheads within a text that use a font without a serif are used to provide a distinctive contrast.

# - e.g. Verdana



Co-funded by the Erasmus+ Programme of the European Union



#### • SCRIPT FONTS

 These fonts produce letters that look handwritten but are old-fashioned. They are ideal for personalized texts such as letterheads and invitations. If used as an opening to a business proposal, they can lend a touch of elegance.

- e.g. Monotype Corsiva



Co-funded by the Erasmus+ Programme of the European Union



#### • UNUSUAL FONTS

 You add variety to the look of your text by using unusual fonts that will grab the reader's attention. But be careful: overuse of this method may make the text appear less serious. When sending faxes, avoid elaborate fonts and background colors.

# - e.g. STENCIL CASTELLAR jokerman



Co-funded by the Erasmus+ Programme of the European Union

#### Font sizes



- Always think what is the appropriate font size for each document or section!
  - Usually: 11 or 12 for the main body (depending on the font)

The current font size is: 8pt The current font size is: 9pt The current font size is: 10pt The current font size is: 10.95pt The current font size is: 12pt The current font size is: 14.4pt The current font size is: 17.28pt The current font size is: 20.74pt The current font size is: 24.88pt



Co-funded by the Erasmus+ Programme of the European Union



# eüpa

∎∎∎next

- Sufficient uncovered space: let the document "breathe"
- Sentences of 20 25 words at most
- Paragraphs 8 lines long at most
- Sufficient spacing (6-12pt) before and after each paragraph





Co-funded by the Erasmus+ Programme of the European Union

# Adding images

# 3 LEVEL **PERSONAL ASSISTANT** EUROPEAN

# eüpa

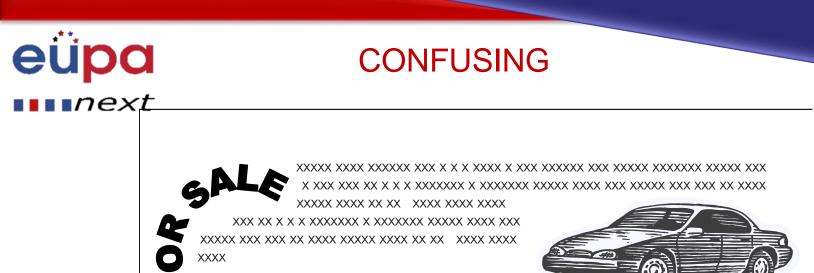
#### next

- Adding pictures, graphics and drawings gives life to your texts and increases their readability.
- If you add too much, you will achieve the opposite
- If you use color, be sure to use it consistently.
- Images and graphics must be used in their simplest forms.
- Be sure to make sure the images and graphics you use will attract the reader and will not prevent her from comprehending.





Co-funded by the Erasmus+ Programme of the European Union



BETTER

#### FOR SALE



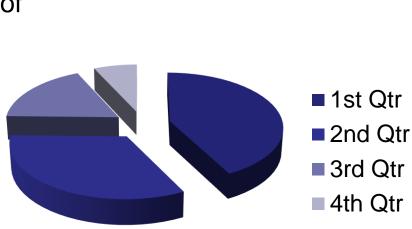


Co-funded by the Erasmus+ Programme of the European Union

# Charts and diagrams



- In all modern word processing programs, we can create a set of basic diagrammatic formulas.
- it is important to know which types of diagrams the reader can read/understand
- It is not an opportunity for demonstrating our abilities
- The most well-known types of diagrams, which the majority of readers understand, are pie charts and bar charts.



Sales

LEVEL **PERSONAL ASSISTANT** EUROPEAN

3



Co-funded by the Erasmus+ Programme of the European Union

#### Tone: KISS

# eüpa

#### •••next

- KISS! Keep it short and simple!
- Some people when writing texts make it clear to readers that the only thing they care about is to prove how much they know.
- This is evident in texts that contain obscure, confused or unnecessary elements.
- The ultimate result of all this redundant information is to annoy or even irritate the reader





Co-funded by the Erasmus+ Programme of the European Union



• How would you apply KISS on the following:

#### **BUYING IN / CONTRACTING SERVICES**

We have analyzed these items exhaustively and found, at the end of our investigations, that the procedures adopted with regard to the buying in or contracting of services are in line with current legislative requirements.

# **Group discussion**



Co-funded by the Erasmus+ Programme of the European Union

# LEVEL 3 **EUROPEAN PERSONAL ASSISTANT**

# KISS discussion solution



#### After KISS:

#### **BUYING IN / CONTRACTING SERVICES**

These procedures conform to legislative requirements.

# **Group discussion**



Co-funded by the Erasmus+ Programme of the European Union

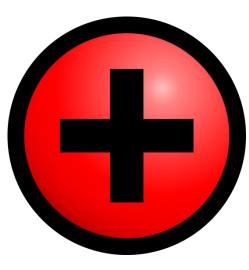
## Be positive!

# 3 LEVE EUROPEAN PERSONAL ASSISTANT

# eüpa

#### ∎∎∎next

- POSITIVE Approach:
  - A text that emphasizes the positive aspects of the information you want to transfer, makes the recipients a stronger impression.
  - Attention should also be paid to avoiding any form of discrimination.



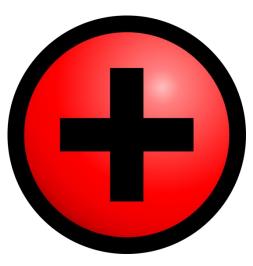


Co-funded by the Erasmus+ Programme of the European Union

# eüpa

#### ••••next

- POSITIVE Approach:
  - A text in a positive tone is best received by its recipients.
  - Instead of 'do not forget to', you can use 'Remember to'.
  - Instead of 'the truck should not be loaded with a cold load', you can use 'the truck should be loaded with a non-cold load'.







Co-funded by the Erasmus+ Programme of the European Union

#### Tone tone tone!



#### next

- Finding the right tone
  - In oral communication we can dynamically shape and soften our style. We can explain that we misunderstood or did not intend to say something



Co-funded by the Erasmus+ Programme of the European Union

#### Tone tone tone!



#### ••••next

- The written word remains. Texts are official and rigid. Because of this, it is good to follow some basic rules:
  - avoid laconic or impersonal expressions, because these may be perceived by the reader as an insult,
  - present bad news in an objective way. There is always a better way to say something
  - Do not believe you are infallible. Apologising is sometimes the way to promote our work.





Co-funded by the Erasmus+ Programme of the European Union

#### Passive/Active voice

# eüpa

#### ∎∎∎next

- Active voice makes communication more immediate and effective
- Passive voice is used when we want to show kindness and avoid sounding aggressive.
  - E.g:
  - Zedcom is building new laboratories
  - New laboratories are being built by Zedcom





Co-funded by the Erasmus+ Programme of the European Union

#### Passive/Active voice



#### ∎∎∎next

*Passive -* The accounts were approved by the auditor. *Active -* The auditor approved the accounts.

*Passive -* Jones was arrested by the police. *Active* – The police arrested Jones.



*Passive -* A meeting will be held by directors next week. *Active -* The directors will hold a meeting next week. Or The directors will meet next week.

*Passive -* There were riots in several cities last night in which several shops were burned.

Active - Rioters burned shops n several cities last night.



Co-funded by the Erasmus+ Programme of the European Union

#### Diplomacy in the use of passive voice



USE OF PASSIVE VOICE	
Aggressive tone	Less aggressive tone
The clinic cannot tell you your result because you have not paid last month's bill.	Your result cannot be provided as there is a payment outstanding.
This is the estimate for the repairs to the window that your son broke last Thursday	Here is the estimate for the repairs to the window that was broken last Thursday.
We are going to dismiss three workers tomorrow.	Three workers are going to be dismissed tomorrow.
The auditor handling the inspection noticed fraudulent activity in the company accounts.	Fraudulent activity has been noted in the company accounts by the auditor.



Co-funded by the Erasmus+ Programme of the European Union

# eüpa

#### •••next

- Technical terminology helps to better communicate to those working in the same niche or field.
- Of course, even within the same community, confusion may arise from the use of technical or technological terminology.





Co-funded by the Erasmus+ Programme of the European Union

### **Avoiding Discrimination**



- Care must be taken not to adopt a discriminative style in the written language, as it may:
- Make some people 'invisible'
- Focus on physical or mental disabilities, rather than other positive human aspects and characteristics,
- Describe people through stereotyped terms,





Co-funded by the Erasmus+ Programme of the European Union

### **Avoiding Discrimination**



- Care must be taken not to adopt a discriminative style in the written language, as it may:
- Have an intolerable character in relation to the social position and the needs of people.
- Use terms that are considered negative, abusive, or humiliating for certain categories of people.





Co-funded by the Erasmus+ Programme of the European Union

### Main types of business documents



- MEMOS
- FAX
- While you were Out Messages
- Minutes
- BUSINESS LETTERS
- Business presentations
- Speeches
- Emails
- Instructions & procedures
- Press releases





Co-funded by the Erasmus+ Programme of the European Union



 $\mathbf{O}$ 

## EUPA\_LO\_054\_M\_01

Mennodological 1001

### Appropriate documents



Co-funded by the Erasmus+ Programme of the European Union



- **Internal** documents for information, disclosure of information, policy announcements, assignments, announcement of results, reports.
- Many companies use case-specific forms. Although the format of the memos chosen by each company differs, but most of them have at least four key elements:



- Date:
- To:
- From:
- Topic:



Co-funded by the Erasmus+ Programme of the European Union

### MEMOS: when to use them



- Memos are ideally suited for transferring information to large groups, although they are often addressed only to one person.
- **To**: this field can be filled with one person or a group of people.
- From: e.g. Sales Department
- Topic: It is particularly important because it gives the reader an idea of what is going on, but also why it helps with the filing process.
- A memo must be brief, courteous and well documented.





Co-funded by the Erasmus+ Programme of the European Union

### MEMOS: how to make them



- Regarding the structure, we would say that usually the central idea is at the forefront and supplementary, supportive information follows.
- At the end, a request is made to take action. Depending on the subject and the person writing it, the request may be placed at the beginning.
- Memos have neither opening nor closing (e.g. Appraisal) and usually do not bear a signature.

#### Memo

To:	John Smith
From:	Albert Johnson
Date:	9/15/2010
Re:	Your call from August 28, 2010

Thank you for your prompt response to my inquiry. However, my original question still remains. Looking forward to your response

Regards Alber



Co-funded by the Erasmus+ Programme of the European Union

 $\mathbf{O}$ 

## EUPA\_LO\_055\_M\_01

Methodological tool

### Analyse and improve a memo



Co-funded by the Erasmus+ Programme of the European Union

## eüpa

#### ••••next

- Basic rules for sending faxes:
  - Cover page
  - Numbering pages
  - Confirm that the contents of the document are clearly displayed by making a copy of the test
  - Beware of colors, because there are fax machines that do not display them correctly
  - Correction fluid or the correction tapes they may damage the machine.
  - Remove staples
  - When sending a confidential fax, make sure that the machine is not shared and that the recipient will expect it





Co-funded by the Erasmus+ Programme of the European Union

FAX

## eüpa

#### ∎∎∎next

- When you receive a fax:
  - Check that all pages have been reached correctly. Otherwise, immediately notify the sender
  - Deliver them immediately, as if they were a 'phone call'





Co-funded by the Erasmus+ Programme of the European Union

### While you were Out Messages

eüpa
••••next

То:		
Date:	Time:	
WHILE	E YOU WERE OUT	
From:		
Company:		
Phone:		
Telephoned X	Please call	
Called to see you	Will call again	
Wants to see you	Urgent	
Returned your call		
Message		
		Operator



Co-funded by the Erasmus+ Programme of the European Union

### Minutes

## eüpa

#### ∎∎∎next

- The recording of the meetings accurately reflects the actions and decisions taken at a meeting. They are important for a number of reasons, such as:
  - They give the opportunity to study the decisions at another time
  - They give a comprehensive, clear picture of the actions to those who were not present
  - They are used to resolve disputes
- Therefore, the minutes must be accurate, informative, comprehensive and comprehensible.





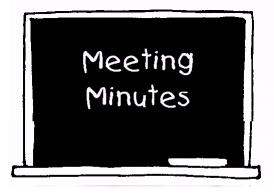
Co-funded by the Erasmus+ Programme of the European Union

#### Minutes: tips

## eüpa

#### next

- Use a method that makes you feel comfortable and confident. Some use pen and paper and others a laptop.
- It is not mandatory to record every comment.
- It is very important to know the important and necessary to record points
- Include:
  - Name of the organization
  - Type of meeting
  - Date and time
  - Venue
  - Meeting topic
  - Meeting duration
  - Participants





Co-funded by the Erasmus+ Programme of the European Union



Writing good letters – communicating on the deeper level of thoughts, feelings and ideas rather than on the shallow, superficial level of events – affects our ability to think clearly, to reason accurately and to be understood effectively.

> Stephen R. Covey The 7 habits of Highly Effective People



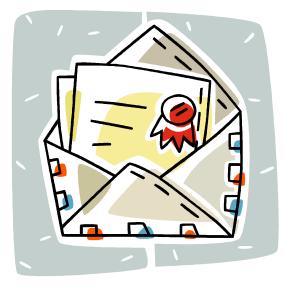
Co-funded by the Erasmus+ Programme of the European Union

### Importance of letters

## eüpa

#### ∎∎∎next

- Letters form the basis of communication within an organisation but also between organisations.
- A well-written, well-structured letter focusing on the subject matter always gives the impression that your organisation knows what it is doing and does it right.
- Such letters have a significant share in the public image of the organisation.





Co-funded by the Erasmus+ Programme of the European Union



#### ∎∎∎next

- The purpose of a letter, including e-mails, is usually:
- Thank you
- Comment
- Confirm information
- Summarize a subject
- Make a complaint
- Announce something unpleasant
- In particular, the letter transfers some information and prompts the reader to take action





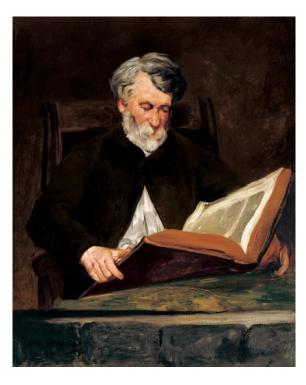
Co-funded by the Erasmus+ Programme of the European Union

### 1. Addressing your reader

## eüpa

#### ∎∎∎next

- A well-written letter with all information categorized clearly, with no spelling and syntax errors, is the least you can offer to the recipient.
- Make sure you have correctly written the recipient's name and title.





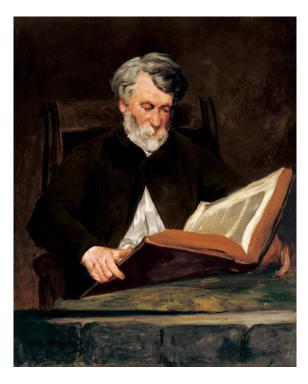
Co-funded by the Erasmus+ Programme of the European Union

### 1. Addressing your reader

## eüpa

#### ∎∎∎next

- When writing a letter without knowing the person who receives it, use 'Dear Sir / Madam' and close with 'Yours faithfully'.
- If you know the recipient's name, please contact him / her 'Dear Mr. X / Dear Mrs. Y.' using their surname and close with 'Sincerely'.





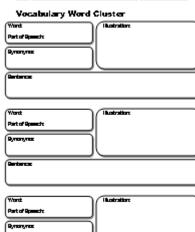
Co-funded by the Erasmus+ Programme of the European Union

### 2. Creating/using templates



#### •••next

- Use templates to make your letter more readable.
- Align all the information on the left-hand side of the letter, beginning with the date, and then giving the recipient's name and address. Set the topic to a next line.
- Do not indent in your paragraphs. Leave a blank line between the paragraphs.





Ø FreiTasck.com - Dally Tasching Mass.



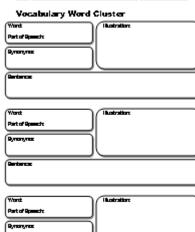
Co-funded by the Erasmus+ Programme of the European Union

### 2. Creating/using templates



#### •••next

- Use templates to make your letter more readable.
- Align all the information on the left-hand side of the letter, beginning with the date, and then giving the recipient's name and address. Set the topic to a next line.
- Do not indent in your paragraphs. Leave a blank line between the paragraphs.





Ø FreiTasck.com - Dally Tasching Mass.



Co-funded by the Erasmus+ Programme of the European Union

### 2. Creating/using templates

oübod	Zedcom	
eüpa	16 Lincoln str.	
next	London	
Inext	23/11/2017	
EXAMPLE	Mr. Brown	
	Sempack Co.	
	11 Law str.	
	London	
	Topic: International Stamp Collectors' Meeting	
	Dear Mr. Brown,	
	Within the next few days, Mr. Chang will let you	
	know the exact dates that the meeting is going to take place, as well as the meeting's venue.	
	Please prepare the promotional materials at your	
	earliest convenience	
	Yours Faithfully,	
	Coorgo Block	
	George Black	
	PR Department	



Co-funded by the Erasmus+ Programme of the European Union



- Organize your Letter
  - Classify the content of your letter in a way that is understandable to the reader.





Co-funded by the Erasmus+ Programme of the European Union



## eüpa

#### ∎∎∎next

- Three basic and general rules that one can follow are:
- Get directly to the point. The first paragraph should gain the interest of the reader, highlighting the key points of the letter.
- 2. Repeat information shared between you and the reader already at the beginning of your letter.
- 3. Make sure your requests are clear, that the reader knows why you are sending the letter and that s/he will know what to do.

\*\*\*\* Co \* \* Er \*\*\*\* of

Co-funded by the Erasmus+ Programme of the European Union

#### Some more tips



Taboos	Use
As per our conversation	As we
Attached herewith please find	l'm att
Awaiting your reply, I remain,	Sincere
Enclosed herewith please find	l'm end
I am forwarding herewith	l'm ser
In accordance with your wishes	As you
Please don't hesitate to call me	Please
Pet your request	As you
Pursuant to our conversation	As we
Pursuant to your request	As you
We are in receipt of	We ho

discussed taching ely, closing ending u requested e call me u requested discussed u requested ave received





Co-funded by the Erasmus+ Programme of the European Union

### **Business presentations**



- 'Know' your audience
  - Who are they; What do they know about the subject? What should they learn about the subject? What are their expectations? What are my expectations?
- In a heterogeneous audience, find common ground



Co-funded by the Erasmus+ Programme of the European Union

### **Business presentations**



•••next

- Start with a brief introduction to the basic idea
- Solve the problems of the audience with suggestions.
- Support your suggestions.
- Answer questions or objections



Co-funded by the Erasmus+ Programme of the European Union

## Preparing speeches



- Ask yourself:
- 1. What is the topic?
- 2. What is my message?
- 3. What is my purpose?
- 4. WIIFM? (for you!)





Co-funded by the Erasmus+ Programme of the European Union

### Preparing speeches

## eüpa

#### next

- Make the introduction and the epilogue memorable!
- Take the opportunity to impress at the start and end:
- Write like the way you speak:
  - Write small sentences
  - Use strong phrases with a strong impact
  - Focus on specific words (both in writing and verbally)
  - Indicate the points you need to pause
  - Always read your speech while writing it. And of course when you finish it.





Co-funded by the Erasmus+ Programme of the European Union

#### Emails



 Most of internal and external communication takes place through email.





Co-funded by the Erasmus+ Programme of the European Union





- By following some simple tips, intra-company use of email is even easier.
  - The subject of the message should alway: be clear.
  - We all receive a large number of messages daily and it is particularly useful when we can tell which ones need immediate attention.
  - Remember to edit the message before sending it. Check the spelling and make sure the message is written in a clear way.



Co-funded by the Erasmus+ Programme of the European Union



## eüpa

#### •••next

Creating an E-mail

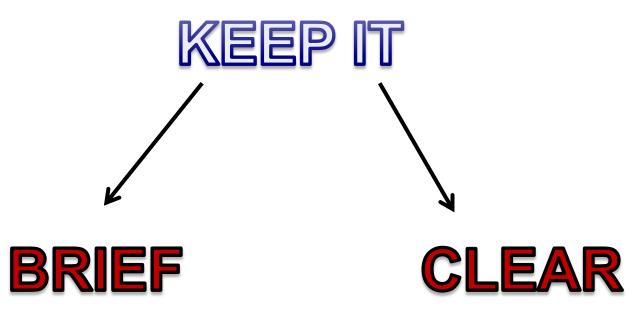
- Try to always adjust the style of the message depending on the recipient and the subject.
- Limit the number of recipients
- Provide immediate answers to your incoming emails
- If you intend to send a lot of information, attach a file



Co-funded by the Erasmus+ Programme of the European Union

#### Emails









Co-funded by the Erasmus+ Programme of the European Union



# eüpa

#### next

SUBJECT Field '

- ALWAYS include a subject
- Write an informative and convincing subject.
- The words must be correctly selected, as it is often the subject of the message that determines when and if the message will be read.
- When replying to a message, change the subject if necessary. The subject must correspond to the content of the message.





Co-funded by the Erasmus+ Programme of the European Union



#### 

- Choose the recipients correctly
- Use the 'cc' and 'bcc' fields wisely
- When replying to a message, use the 'Reply' and 'Reply to All'
- Using 'cc' in your emails:
- Do not use people or associates who are in a high position for intimidation or impressing someone. It does not help anyone; on the contrary, this boss will be troubled and possibly exposed.





Co-funded by the Erasmus+ Programme of the European Union

### Emails & letters: How to end them



#### ∎∎∎next

Formal letters:

- If you have any further questions, please do not hesitate to contact me.
- I await your reply with interest.
- We look forward to building a strong business relationship in the future.
- I look forward to our meeting on the 7th of October.
- Thanks for your extremely helpful attention to this matter.



Co-funded by the Erasmus+ Programme of the European Union

### Emails & letters: How to end them

## eüpa

#### ∎∎∎next

#### Formal letters:

- Thanks again for your attention, consideration, and time.
- We look forward to hearing from you.
- It's always a pleasure doing business with you.
- Thanks again for sharing your expertise in this matter.
- I am looking forward to getting your input on this issue.
- Looking forward to our successful partnership.



Co-funded by the Erasmus+ Programme of the European Union

#### Emails & letters: How to end them



#### next

Informal letters:

- I can't wait to hear from you.
- I am looking forward to seeing you again.
- See you soon.
- Let me know what your plans are.
- I hope to be hearing from you soon.
- Send my love to \_\_\_\_\_.
- Give my regards to \_\_\_\_\_\_.
- I hope you are doing well!
- With affection (With all my love, or With love and kisses).



Co-funded by the Erasmus+ Programme of the European Union

## Emails & letters: How to end them



#### ••••next

Signing a letter:

- Best,
- Cheers,
- Faithfully (or Faithfully yours),
- Hope this helps,
- Looking forward,
- Regards,
- Respectfully,
- Sincerely,
- Thanks (or Thanks again),
- Warmly,
- With anticipation



Co-funded by the Erasmus+ Programme of the European Union



## Instructions and procedures



- Try to understand how your readers will use the instructions / procedures.
- If tools are required, highlight: 'Required Materials: ...'
- Emphasise warnings!
- Organize the information in Issues sections – chapters - subheadings - .



Co-funded by the Erasmus+ Programme of the European Union

#### Instructions and procedures



#### ••••next

- Include enough information. Do not expect the reader to read 'Between the lines'.
- Be absolutely accurate with: up, down, right, left
- Use clockwise (or counter-) indications to describe rotations: e.g. rotate the switch 45 degrees clockwise (clear information)







Co-funded by the Erasmus+ Programme of the European Union

## Instructions and procedures

# eüpa

#### next

- Check, check, double check and check again!
- Ask a 'beginner' to apply the instructions. (Weak points will be revealed for more clarification)
- Ask a prospective user to try the instructions
- Ask a knowledgeable person to evaluate the instructions.
- Test the instructions in real conditions, if feasible.







#### Press releases



- Write a press release that will be of interest to its readers.
- Leave YOUR EGO out of the press release
- Avoid spam words in the title (printed or electronic)





Co-funded by the Erasmus+ Programme of the European Union



- Write in a journalistic perspective (avoiding 'me', 'we', ...)
- Avoid specific technical terminology (jargon)
- Use an image when appropriate
- Make sure you have the correct formatting





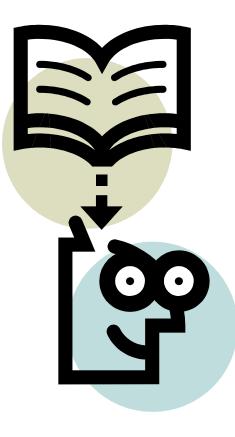
Co-funded by the Erasmus+ Programme of the European Union

## Sources of information



•••next

- Libraries (online or physical)
- Files (digital or physical)
- Internet
- Bibliographies
- Colleagues





Co-funded by the Erasmus+ Programme of the European Union

# LEVEL 3 ASSISTANT **PERSONAL** EUROPEAN

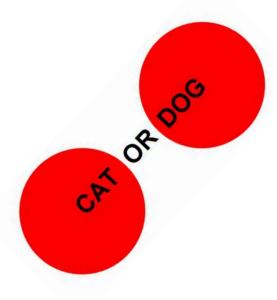
# Searching for information: Boolean

operators

# eüpa

#### •••next

- Boolean operators connect seach words together to either narrow or broaden a set of results in databases and search engines.
  - The three basic boolean operators are: AND, OR, and NOT.
- Why use Boolean operators?
  - To focus a search, particularly when your topic contains multiple search terms.
  - To connect various pieces of information to find exactly what you're looking for





Co-funded by the Erasmus+ Programme of the European Union

#### **Boolean operators: AND**



- Use AND in a search to:
  - narrow results
  - tell the database that ALL search terms must be present in the resulting records
- Example: business AND writing AND appropriate
- In many, but not all, databases, the AND is implied.
- Google automatically puts an AND in between your search terms.
- Though all your search terms are included in the results, they may not be connected together in the way you want.
- You can search using phrases to make your results more specific.



Co-funded by the Erasmus+ Programme of the European Union

#### **Boolean operators: AND**



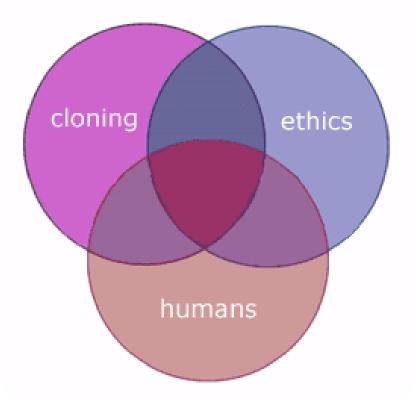
- Use AND in a search to:
  - narrow results
  - tell the database that ALL search terms must be present in the resulting records
- Example: business AND writing AND appropriate
- In many, but not all, databases, the AND is implied.
- Google automatically puts an AND in between your search terms.
- Though all your search terms are included in the results, they may not be connected together in the way you want.
- You can search using phrases to make your results more specific.



Co-funded by the Erasmus+ Programme of the European Union

#### **Boolean operators: AND**







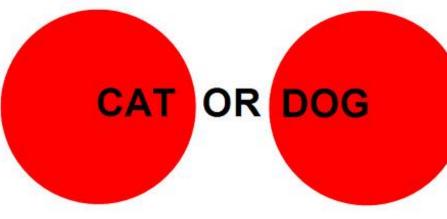
Co-funded by the Erasmus+ Programme of the European Union

#### Boolean operators: OR



#### • Use OR in a search to:

- connect two or more similar concepts (synonyms)
- broaden your results
- example: appropriate OR proper OR correct





Co-funded by the Erasmus+ Programme of the European Union

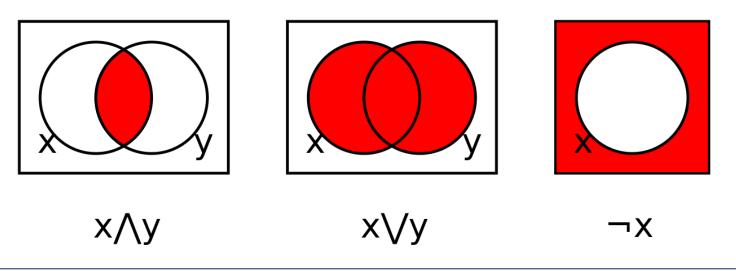
#### **Boolean operators: NOT**



#### • Use NOT in a search to:

- exclude words from your search
- narrow your search, telling the database to ignore concepts that may be implied by your search terms

#### • example: appropriate NOT correct





Co-funded by the Erasmus+ Programme of the European Union



CHOOSING THE RIGHT SOURCES TO SUPPORT YOUR DOCUMENTS:

- A Reliable source is one which has proven, over time, to provide accurate, valid, and useful Information.
- An Unreliable source is not proven, or has provided information in the past that later proved to be inaccurate, invalid, and/or not useful.





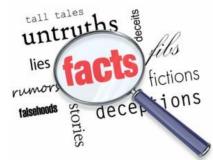
Co-funded by the Erasmus+ Programme of the European Union

# eüpa

#### ••••next

#### OK, BUT HOW CAN I TELL?

- 1. Who authored (wrote) the piece?
  - Look for an "About" or "More about the Author" link at the top, bottom or sidebar of a webpage.
  - If no information about the author(s) of the piece is provided, be suspicious. "





Co-funded by the Erasmus+ Programme of the European Union

# eüpa

#### ∎∎∎next

#### OK, BUT HOW CAN I TELL?

- Does the author provide his/her credentials? Expertise on the subject, education, experience
- Try "Googling" the author: What kinds of websites are associated with your author's name? Is s/he affiliated with any education institutions? Do commercial sites come up? Do the websites associated with the author give you any clues to particular biases the author might have?





Co-funded by the Erasmus+ Programme of the European Union



- 2. Who is the intended audience?
  - Scholars or the general public?
  - Which age group is it written for?
  - Is it aimed at people from a particular geographic area?
  - Is it aimed at members of a particular profession or with specific training?



shutterstock · 168527630



Co-funded by the Erasmus+ Programme of the European Union



- **3.** What is the quality of information provided?
  - Timeliness: when was it first published?
  - In case it's a website, is it regularly updated?





# eüpa

next

#### OK, BUT HOW CAN I TELL?

- Check for dates. "
- Different publication dates will be acceptable depending on which type of information you're looking for.
- Does the author cite sources?





Co-funded by the Erasmus+ Programme of the European Union



- 4. How does it all add up?
  - Compare the information you've gathered about the piece to your information needs
  - does this piece provide an appropriateness of fit?





Co-funded by the Erasmus+ Programme of the European Union



# EUPA\_LO\_052\_M\_01

#### Find reliable sources



Co-funded by the Erasmus+ Programme of the European Union



## Always Review Before Sending!!!





Co-funded by the Erasmus+ Programme of the European Union



#### ESPECIALLY:

- Accuracy of information
- Organisation's names
- Titles
- Names





Co-funded by the Erasmus+ Programme of the European Union



- Double check all numbers and dates
- Limit the use of **repeating** words
- Correct the text
  - Typos
  - Grammar
  - Syntax





LEVEL 3

**PERSONAL ASSISTANT** 

EUROPEAN



Co-funded by the Erasmus+ Programme of the European Union



#### ESPECIALLY:

- Flow of sentences and paragraphs
- Succession of concepts to complete the story
- Inclusion of attachments, annexes
- Rewording of any sentence to be read more than once



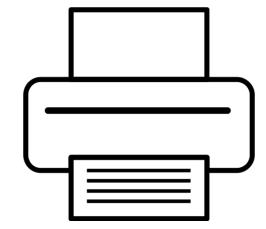


Co-funded by the Erasmus+ Programme of the European Union



#### ESPECIALLY:

- Print the document and read it
- Have someone else read the document





Co-funded by the Erasmus+ Programme of the European Union





Co-funded by the Erasmus+ Programme of the European Union

## Taking notes effectively



#### BE PREPARED:

- note-taking materials:
  - Paper and pens, plenty of blank pages, two of each color pen.
  - Laptop fully charged or power outlet near.
- Position yourself in an area of the room where you can effectively see and hear the speaker.



Co-funded by the Erasmus+ Programme of the European Union





#### **BE PREPARED**:

- Before you come to a meeting, make sure to review your notes from last time.
- This will bring you fully up to speed and ready to pick up where you left off.

"By failing to prepare, you are preparing to fail".



Co-funded by the Erasmus+ Programme of the European Union

## Taking notes effectively



#### **BE AN ACTIVE LISTENER**

- Don't write every word, without really comprehending what is being said.
- Make an effort to understand the topic
- You should try to absorb the information you're hearing





Co-funded by the Erasmus+ Programme of the European Union



#### TAKE NOTES BY HAND

- A study conducted at Princeton University has shown that note takers actually retain information better when they take notes by hand.
- You should try to take notes by hand whenever possible.



Co-funded by the Erasmus+ Programme of the European Union

## Taking notes effectively



#### ASK QUESTIONS

- When you come across something you don't understand, ask the speaker for clarification.
- If you find something confusing now, you'll find it twice as confusing later.





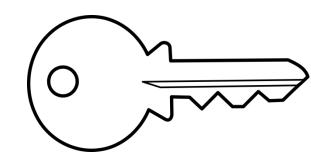
Co-funded by the Erasmus+ Programme of the European Union

## Taking notes effectively



#### FOCUS ON KEY WORDS AND CONCEPTS

- Focus solely on taking down key words and concepts.
- Identify the most relevant information.
- Write down individual words or key phrases that are most relevant to the topic at hand
- Eliminate all the filler words and secondary details
- Think about what you want to retain.
- Prioritize any "new" information.





Co-funded by the Erasmus+ Programme of the European Union

## Taking notes effectively: Shorthand



The average note-taker writes 1/3 word per second, while the average speaker speaks at a rate of 2/3 words per second.





Co-funded by the Erasmus+ Programme of the European Union

## Taking notes effectively



- Develop your own system of shorthand writing
- It can help you to write more efficiently and avoid falling behind.
- Try writing things like "wd" for would, "cd" for could and "w/" for with.
- Write a plus sign for the word "and".
- Try to abbreviate long words that appear again and again
- Make sure you're able to decipher your own shorthand later on





Co-funded by the Erasmus+ Programme of the European Union



## **Effective Reporting**



#### Drafting reports from notes



- It is best to write up the report as soon as you can after the notes were taken as you will remember things better.
- Write down the main/important points.
- Each agenda item or each discussion should have an explanation or a brief note of what was discussed with main points of the discussion, any disagreements, decisions and actions.





Co-funded by the Erasmus+ Programme of the European Union

## Drafting reports from notes



- Have a standard template for reports
- Reports are professional documents which can be viewed by anyone outside of the organisation.
- It is important to write them down in a professional manner using the correct professional / formal tone and language.





Co-funded by the Erasmus+ Programme of the European Union

# Drafting reports from notes



- Always use a mix of active and passive voice sentences while writing down the minutes.
- It is best to write the minutes as a third person. Use phrases like, "the chair stated that", "it was noted", "the committee decided that", "it was decided", etc.





Co-funded by the Erasmus+ Programme of the European Union

#### 

Transcription requires:

- Being able to touch type
- Being able to type quickly
- Having the requisite technology





Co-funded by the Erasmus+ Programme of the European Union

# LEVEL 3 **PERSONAL ASSISTANT** EUROPEAN

# Transcribing audio effectively



You will need:

- A pair of headphones (preferably good audio quality, comfortable ones)
- Transcription Software (it makes it a lot easier)
- A footswitch for playing/pausing with your foot (makes it even easier)

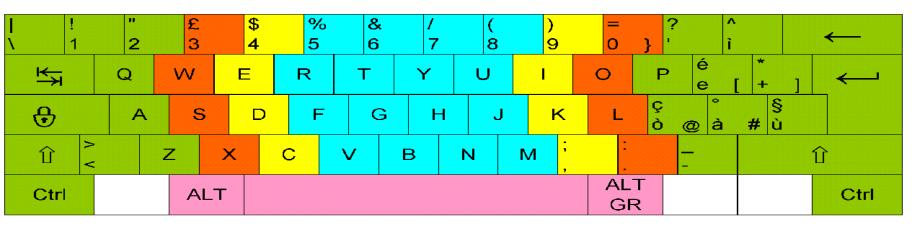


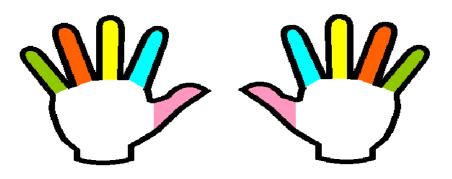




Co-funded by the Erasmus+ Programme of the European Union







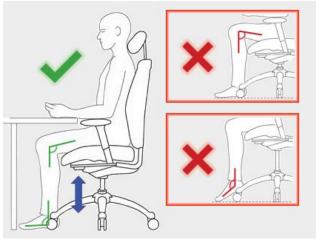


Co-funded by the Erasmus+ Programme of the European Union

#### **eüpa** *mext* MAKE SURE:

- You use a proper keyboard with legs
- Your chair is adjusted so that you can sit straight, looking slightly down at the screen, with your forearms sloping slightly down to your hands and your hands arched over the keys
- your feet are flat on the floor with comfortable bends to the knees







Co-funded by the Erasmus+ Programme of the European Union



- The cable on your headphones is long enough to reach your computer without you having to bend at all sideways or twist your head
- Make sure that your headphones or earphones are comfortable
- You take regular breaks to stand up, stretch, give your ears a rest and refocus your eyes





Co-funded by the Erasmus+ Programme of the European Union



- Professional transcription software allows you to control the tape using function keys or even a pedal
- Much quicker
- Not very expensive





Co-funded by the Erasmus+ Programme of the European Union

# eüpa

#### next

MAKE SURE YOU FOLLOW A SYSTEM CONSISTENTLY

Transcription practices:

- type out exactly what the speakers says
- take out the ums and ers but retain the rest
- polish up the sentences so they make grammatical sense
- make non-native English speakers "sound" like native English speakers
- Will you include and mark pauses? How?
- How you are going to differentiate between the speakers? first initial, surname?
- Etc.



Co-funded by the Erasmus+ Programme of the European Union



#### EXAMPLE

#### eüpa mext

parentheses surrounding a period ( . ) indicates a pause of less than one second numerals within parentheses indicate longer pauses square parentheses [ ] contain relevant contextual information *italicized* parentheses [ ] contain a non verbal utterance the symbol [ between lines of dialogue indicates overlapping speech

underlining indicates emphasis

= indicates that an utterance is contiguous with previous(or following) utterance

a colon : indicates elongation of preceding sound



Co-funded by the Erasmus+ Programme of the European Union



- If there seem to be a lot of terms, ask for a list of terms
- It helps if you know a bit about the topic







Co-funded by the Erasmus+ Programme of the European Union

# eüpa

#### Review Question 1

- List the reasons why positive relationships at work are important
- Review Question 2
  - What are the basic steps one should follow when analysing and evaluating feedback?
- Review Question 3
  - What are the pro's and con's of gathering feedback through emails and chat





Co-funded by the Erasmus+ Programme of the European Union



- relationship management is a fundamental objective of Public Relations
  - must Address the Right People with the Right Message
  - must use the Right Medium
  - must be Two-Way
  - must be Ethical



Co-funded by the Erasmus+ Programme of the European Union



- relationship management is a fundamental objective of Public Relations:
  - must Address the Right People with the Right Message
  - must use the Right Medium
  - must be Two-Way
  - must be Ethical





Co-funded by the Erasmus+ Programme of the European Union



# Well Done!

You have completed this unit



Co-funded by the Erasmus+ Programme of the European Union